



**23rd Meeting of the Steering
Committee**

CREWS/SC.23/infdoc.6

WMO building, 7 bis avenue de la
Paix, Geneva, Switzerland
09:00 – 17:00 CET
30 June 2026

Hybrid: connection details for online
participants available upon request

Modalities of the Alliance between CREWS and REAP - Governance, Oversight, Operational, and Reporting Arrangements

Summary

This document responds to the request by the CREWS Steering Committee, at its 23rd Meeting, for proposed governance, oversight, operational and reporting modalities for the CREWS/REAP Alliance. It is produced by both Secretariats and circulated for review and approval.

MODALITIES OF THE ALLIANCE BETWEEN CREWS AND REAP -GOVERNANCE, OVERSIGHT, OPERATIONAL, AND REPORTING ARRANGEMENTS

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INTRODUCTION

1. The Steering Committee has acknowledged the strategic value of a stronger alliance between CREWS and the Risk Informed Early Action Partnership (REAP), see CREWS/SC.22/workdoc.4, and agreed to fund REAP through CREWS, see Decision 3.4/Item 3/22nd Meeting.
2. It is recognized that REAP will bring to CREWS an upwards and outwards function, that can amplify its objectives, at a time when it is more important than ever for CREWS to make its case on a global scale, and for global partners to learn from its operations.
3. The Steering Committee also recognized the tangible benefits of the alliance in terms of shared resource and economy of scale regarding the functions of the two Secretariat's, and invited both Secretariats to propose governance, oversight, operational and reporting modalities to the Steering Committee, see Decision 3.4/Item 3/22nd Meeting.
4. This document presents proposed governance modalities, areas of cooperation, including between the Secretariat's, as well as proposed modalities to measure progress/reporting. A summary matrix, in annexed to the documents for an easy overview of the roles and responsibilities of each stakeholder in the alliance across the governance, oversight, operations, and reporting arrangements.
5. The draft document was circulated to the Contributing Members on the 15th of May for review. No objection approval was received on the 4th of June. Hence, this document is presented to the 23rd Meeting for information.

GOVERNANCE AND OVERSIGHT ARRANGEMENTS

6. The decision-making body of CREWS is the Steering Committee. It is composed of Contributing Member States as decision-makers. The Chair of the Alliance of Small Island States (AOSIS) and the Chair of Least Developed Countries (LDCs) Group under UNFCCC are also members.
7. The REAP Secretariat is invited by the Steering Committee Chair to participate in Steering Committee meetings as an Observer.
8. REAP's strategic decision-making body is its Governing Board ("the Board"). The Board is currently comprised of 17 countries and organizations and is co-chaired two government representatives.
9. The CREWS Steering Committee Chair will take up a voting seat on the Board, who may be represented by a designated alternate in cases of absence. The Director of the CREWS Secretariat, or designated alternate, will be invited to take up an observer seat on the Board and may thus contribute additional CREWS perspectives to Board discussions.

OPERATIONAL ARRANGEMENTS

CREWS

10. CREWS goal is to strengthen resilience to climate shocks and loss and damage averted minimized and addressed through increased availability and improved access to multi- hazard early warning systems by 2030.
11. Its three highest level outcomes are:
 1. National and local multi- hazard early warning systems prioritized and funded.
 2. Improved early warning service delivery and accessibility by national and regional institutions.
 3. Early warning programmes are driven by people- centered and gender responsive principles and promote private sector engagement.
12. CREWS operations are framed by its Strategy 2030, related Operational Plan and Monitoring Evaluation, Learning and Accountability (MEAL) framework. ODA-eligible LDCs and SIDS countries can access CREWS financing.

REAP

13. REAP's vision is that people are resilient to the climate crisis because risk-informed early action is taken wherever and whenever needed.
14. Its four highest level outcomes are:
 1. Early warning and early action investments are scaled, sustainable, complementary, and effective.
 2. Early warning and early action delivery systems ensure that early warnings translate into early action for the most vulnerable communities
 3. Risk informed early action is mainstreamed into relevant global policy processes, including the 2030+ agenda
 4. Risk informed early action is integrated into national plans, policies and sectoral plans
15. REAP operations are framed by its 2030 strategy, its 2030 operational plan operating model, and MEL framework¹ and its working groups

Areas of proposed cooperation and economy of scale

16. The areas noted below have already been highlighted as ones in which clear opportunities exist for greater alignment and economy of scale between CREWS and REAP. This is not an exhaustive list. It is anticipated that during implementation of the alliance, additional opportunities will be identified and leveraged on an ongoing basis, facilitated by the regular

¹ See Annex 1.

dialogue between the Secretariats and consideration at Steering Committee and Governing Board level.

Knowledge management

- REAP will provide a collective platform for partners to surface policy and operational successes and obstacles, delivering shared intelligence to inform CREWS project design and prioritization.
- REAP will elevate evidence from CREWS investments, producing robust analyses that demonstrate CREWS' contribution to the evolution of early warning and early action for the most vulnerable populations.
- REAP's approach will also ensure that the knowledge generated by the alliance, including learning from CREWS investments and REAP Partners, is synthesized, shared, and applied to support governments in institutionalizing policies and financing systems for early warning and early action.
- Innovation is a linked, shared strategic priority for both CREWS and REAP. Via working groups, task forces, and other agile engagement methodologies, the alliance will create a space to identify, interpret, and promote relevant technological and process innovations, ensuring they are visible, understood, and applied where they add value to early warning and early action delivery.

Communications

- REAP's communication activity will embed storytelling of the success of the CREWS-REAP alliance, demonstrating concrete ways in which global initiatives can work to reduce fragmentation. In addition, the REAP Secretariat will support CREWS through joint communications endeavours, such as joint campaigns, joint productions of media assets (e.g. videos), and other ad hoc support.

Event management

- The CREWS and REAP Secretariats will organize joint event for resource utilization, fostering a reduction in duplication and synergies across initiatives, where relevant, reaching a broader and more diverse set of stakeholders with shared messaging.
- The CREWS and REAP Secretariats will align joint policy positions, and leveraging the alliance's shared knowledge management approach, enhancing the impacts of their joint receptions and networking spaces through targeted messages. Using clear and co-developed positions will appeal to a broader range of engaged stakeholders, bringing them together to network and build connections.

Information management, including interoperable Information Management systems

- The 2030 plans of both the CREWS and the REAP Secretariat centre effective information management as foundational for decision making and greater alignment. CREWS is already in the process of developing an online platform that will support reporting and enable more effective connection across its investments and partners, while REAP has conducted a feasibility study of an information management system (IMS).
- REAP's IMS will benefit CREWS programming, increase collective understanding of and access to the knowledge and evidence on early warning and early action and, provide up-to-date

information on who is investing what and where so that investment decision-making becomes more data-driven.

- A window of opportunity exists to align and drive synergies, as well as implement systems that are, to the greatest extent possible, interoperable.

Support to investment prioritization and programming

- CREWS will leverage REAP's sensemaking work to inform ongoing investment prioritization and programming.
- CREWS can, when required, call upon REAP to leverage knowledge and evidence generated by partners for the screening of CREWS proposals.

Collaboration between the CREWS and REAP Secretariats

17. Coordination meetings will take place monthly. A joint CREWS-REAP Secretariat workplan will be developed, setting out joint activities, responsible individuals, timelines, and relevance to the operational plans of both Secretariats. The joint workplan will be supported by a joint events calendar, highlighting the policy moments of key importance, desired outcomes, and engagement strategies, as well as events and dialogues to be hosted jointly by CREWS and REAP.
18. The monthly meetings of the CREWS and REAP Secretariats will also be used to review the health of the alliance across the governance, oversight, operational, and reporting arrangements. These meetings will be opportunities to triage any issues that arise during implementation of the alliance and implement mitigations, where necessary. Any issues that cannot be resolved by the Secretariats will be escalated to the CREWS Steering Committee and the REAP Governing Board by their relevant Secretariats.

REPORTING ARRANGEMENTS

REAP alignment with CREWS objectives

19. This document sets out where REAP expects to contribute to CREWS results as established by the CREWS MEL framework, and based on REAP's own theory of change and results framework. Further work on identifying specific measures of success will be undertaken by the two Secretariats.

Reporting formats

20. REAP will submit annual progress reports to the CREWS Secretariat. Reporting will be based on a template to be jointly created by the Secretariats and submitted to the Steering Committee for approval.
21. The IFRC will submit financial reports to the trustee as set out in the Financial Procedures Agreement.

Contribution to CREWS outcomes

Outcome 1: National and local multi-hazard early warning systems prioritized and funded

22. For its 2030 strategy REAP's Partners collectively agreed that REAP should focus on ensuring integration of early warning and early action into global, regional, and national policies, to enable sustainable and effective financing. Reporting across the following REAP outcomes representing this change will contribute to CREWS Outcome 1:
- Intermediate outcome 1.1: Greater alignment of early warning and early action investments across actors and sectors.
 - Intermediate outcome 1.2: Increased political support for and use of disaster risk finance, including prearranged finance.
 - Intermediate outcome 3.2: Increased political support for risk-informed early action.
23. This focus is also embedded in the operational plan, with the activities below included as examples. Specific reporting on REAP activities will be jointly determined by the Secretariats.
- Activity A48: Build strategic connections with global policy leaders to mainstream EWEA in, inter alia, G7, G20, IMF/World Bank Spring and Annual Meetings, OECD Global Forum on Risk, COP, UNGA, Climate Vulnerable Forum Leaders' Summits.
 - Activity A49: Explore an alliance with the V20 to develop stronger policy coherence among LDCs and SIDS on EWEA legislation and financing mechanisms.
 - Activity A50: Support the integration of EWEA into key regional events.
 - Activity A51: Establish an EWEA policy academy, focused on supporting national, regional, and global champions to influence policy.
 - Activity A52: Identify and nurture a network of parliamentary champions to drive policy reform at national, regional, and global levels, building on REAP's existing Board governmental representation.

Outcome 2: Improved early warning service delivery and accessibility by national and regional institutions

24. The key point of entry within REAP's results framework for CREWS Outcome Area 2 is intermediate outcome 2.2/3.1: Institutionalization of regional, national, and local level leadership on risk-informed early action. This intermediate outcome sits across REAP's finance and policy priority areas, highlighting the holistic nature of REAP's approach.
25. This focus is also embedded in the operational plan, with the activities below included as examples. Specific reporting on REAP activities will be jointly determined by the Secretariats.
- Activity A4: Facilitate South-South learning exchanges between regional organizations (e.g. joint events, learning visits).
 - Activity A16: Develop a meta-analysis of EWEA investment trends to identify gaps, opportunities, and guidance for donors, governments, and REAP Partners.
 - Activity A44: Harvest and synthesize information from REAP and the wider EWEA ecosystem into meta-analyses to influence strategic as well as programmatic policy and financing changes.

- Activity A45: Co-organize learning events to generate actionable insights on disaster risk financing solutions.

Outcome 3: Early warning programmes are driven by people-centered and gender-responsive principles and promote private sector engagement

26. During a consultation in March 2026, REAP Partners stated that one of REAP’s key priorities should be ensuring greater representation of local and community voices in global and regional policy fora. REAP’s theory of change and results framework addresses this need through:

- Intermediate outcome 2.1: More effective delivery systems.
- intermediate outcome 2.2/3.1: Institutionalization of regional, national, and local level leadership on risk-informed early action.

27. This focus is also embedded in the operational plan, with the activities below included as examples. Specific reporting on REAP activities will be jointly determined by the Secretariats.

- Activity A29: Provide capacity strengthening opportunities for regional and grassroots EWEA champions to enhance their policy influencing skills at the global and regional levels (e.g., at inter alia GPDRR, Understanding Risk, HNPW, COP).
- Activity A30: Provide travel bursaries to regional and grassroots EWEA champions to play a role in global and regional influencing.

ANNEX 1 - SUMMARY MATRIX, GOVERNANCE, OPERATIONS, AND REPORTING ARRANGEMENTS

Stakeholder	Governance	Oversight	Operations	Reporting
CREWS Steering Committee	<ul style="list-style-type: none"> Decides future funding for REAP. 	<ul style="list-style-type: none"> Sets strategic directions and reviews progress of joint CREWS-REAP activities. 	<ul style="list-style-type: none"> Propose collaboration arrangements between Secretariats. 	<ul style="list-style-type: none"> Reviews REAP achievements as part of the CREWS annual report.
CREWS Steering Committee Chair	<ul style="list-style-type: none"> Represents the CREWS Steering Committee on REAP's Governing Board (voting seat). 	<ul style="list-style-type: none"> None. 	<ul style="list-style-type: none"> None. 	<ul style="list-style-type: none"> None.
CREWS Trustee	<ul style="list-style-type: none"> Ensures compliance with rules of the trust. 	<ul style="list-style-type: none"> Reviews annual financial reports. 	<ul style="list-style-type: none"> None. 	<ul style="list-style-type: none"> Receives financial reports aligned with the Financial Procedures Agreement signed between IFRC and the Trustee.
CREWS Secretariat	<ul style="list-style-type: none"> Director of Secretariat acts as observer to the REAP Governing Board. 	<ul style="list-style-type: none"> Meets regularly with the REAP Secretariat to agree and monitor joint work. 	<ul style="list-style-type: none"> Establish collaboration arrangements between Secretariats Works closely with REAP Head of Secretariat on strategic alignment. 	<ul style="list-style-type: none"> Receives REAP narrative reports (template to be developed and approved by CREWS steering committee)
The IFRC	<ul style="list-style-type: none"> Sign and fulfil the host (or other) agreement for hosting the REAP Secretariat. 	<ul style="list-style-type: none"> None. 	<ul style="list-style-type: none"> Support the REAP Secretariat with appropriate business functions (HR, Finance, etc.) 	<ul style="list-style-type: none"> Submit financial and narrative reports to CREWS as agreed.
REAP Governing Board	<ul style="list-style-type: none"> Decides the REAP strategy. Ensures coherent governance of REAP. Provides oversight and accountability of REAP's work. 	<ul style="list-style-type: none"> Reviews progress of REAP activities, including joint CREWS-REAP activities. Oversees risk management. 	<ul style="list-style-type: none"> Mobilizes resources for REAP. Approves policy decisions. Approves structural decisions. 	<ul style="list-style-type: none"> Receives REAP annual reports.
REAP Working Groups	<ul style="list-style-type: none"> Provide information/advice to the REAP Governing Board to support decision-making. 	<ul style="list-style-type: none"> None. 	<ul style="list-style-type: none"> Produces outputs of benefit to the Partnership and the CREWS-REAP alliance. 	<ul style="list-style-type: none"> Documents activity through the REAP annual report.

REAP Secretariat	<ul style="list-style-type: none"> • Head of Secretariat joins CREWS Steering Committee as an Observer. • Ensures alignment of REAP governing bodies. • Ensures alignment of REAP activities with CREWS workplan. 	<ul style="list-style-type: none"> • Maintains the Governing Board decision log. • Works regularly with the CREWS Secretariat to agree and execute and joint work. 	<ul style="list-style-type: none"> • Implement collaboration arrangements between Secretariats. 	<ul style="list-style-type: none"> • Submits REAP narrative reports to CREWS Secretariat. • Reports to other relevant bodies. • Develops an annual report.
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The CREWS Initiative gratefully acknowledges the support of:

CREWS Members



CREWS Observers



Visit www.crews-initiative.org.

Contact us: crews-secretariat@wmo.int

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